#### HRV POST WEEKLY NEWSLETTER

#### **Statutory Reminders for November 2024:**

1. Statutory Bonus (if not paid so far), the due date is 30<sup>th</sup> November 2024 for the Financial year 2023-24



#### In this issue:

- 1. Lead Time / Cycle Time explained with examples
- 2. Time Management Priority Matrix explained

# Lead Time/Cycle Time

Lead Time (LT)	Cycle Time (CT)
<ol> <li>Time from customer request to delivery.</li> <li>Includes waiting times, processing times, and delays.</li> <li>Measures entire process time, from start to finish.</li> <li>Focuses on customer perspective.</li> </ol>	1. Time to complete one unit of work or task. 2. Measures processing time only (no waiting times). 3. Focuses on process efficiency and capacity. 4. Typically measured at individual process steps.
Examples	Examples
<ol> <li>Order placement to delivery (manufacturing).</li> <li>Patient admission to discharge (healthcare).</li> <li>Software feature request to deployment (IT).</li> <li>Customer inquiry to resolution (customer service).</li> </ol>	<ol> <li>Assembly time per unit (manufacturing).</li> <li>Doctor-patient consultation time (healthcare).</li> <li>Code review and merge time (IT).</li> <li>Response time to customer inquiry (customer service).</li> </ol>
Scenario: Coffee Shop	Scenario: Coffee Shop
Customer orders to receiving coffee (5 minutes)	Filter Coffee preparing one coffee drink (2 minutes)
Scenario: Software Development	Scenario: Software Development
Feature request to deployment (2 weeks)	Developer coding one feature (4 hours)
Scenario: Hospital Emergency Room	Scenario: Hospital Emergency Room
Patient arrival to discharge (4 hours)	Doctor-patient consultation time (15 minutes)
More Examples	More examples
1. Order-to-Cash (OTC) process: Customer places order to payment receipt. 2. Supply Chain Lead Time: Raw materials to finished goods delivery. 3. Project Lead Time: Project initiation to completion. 4. Healthcare Lead Time: Patient admission to discharge.	1. Manufacturing: Assembly time per unit. 2. Software Development: Code review and merge time. 3. Customer Service: Response time to customer inquiry. 4. Healthcare: Doctor-patient consultation time.
Calculations:	

- 1. Lead Time = Process Start to Process End
- 2. Cycle Time = Process Step Start to Process Step End
- 3. Lead Time = Cycle Time + Wait Time + Delay Time

## Specific Cycle Time reduction strategies, implementation steps & examples:

## 1. Process Simplification

- Identify unnecessary steps	Example: Reduce paperwork by digitizing forms
- Eliminate redundant tasks	(50% reduction in cycle time)
- Streamline workflows	·

## 2. Standardized Work

- Document best practices	Example: Implement standardized assembly
- Create standard operating procedures (SOPs)	procedures (20% reduction in cycle time)
- Train employees	

## 3. Batch Size Reduction

- Reduce batch sizes	Example: Reduce batch size from 100 to 10
- Increase production frequency	units (30% reduction in cycle time)
- Decrease inventory levels	

## 4. Continuous Flow

- Arrange processes sequentially	Example: Implement continuous flow production
- Eliminate bottlenecks	(40% reduction in cycle time)
- Implement pull systems	

#### 5. Automation

- Identify repetitive tasks	Example: Automate data entry tasks (60%
- Implement automation technologies (e.g.,	reduction in cycle time)
robotics, software)	, ,
- Monitor and adjust	

#### 6. Cross-Training

- Train employees on multiple tasks	Example: Cross-train assembly line workers
- Increase flexibility	(25% reduction in cycle time)
- Reduce dependencies	

## 7. Quality at Source

- Inspect quality at each process step	Example: Implement quality checks at each
- Address defects immediately	assembly stage (15% reduction in cycle time)
- Reduce rework	

#### 8. Visual Management

<ul><li>Use visual cues (eg.Kanban boards/color-coding)</li><li>Monitor production status</li><li>Identify bottlenecks</li></ul>	Example: Implement visual management system (20% reduction in cycle time)
- Identity bottleneeks	

#### 9. Right-Sizing Equipment

- Assess equipment capacity	Example: Right-size equipment to match
- Adjust equipment usage	production demand (30% reduction in cycle
- Optimize production	time)

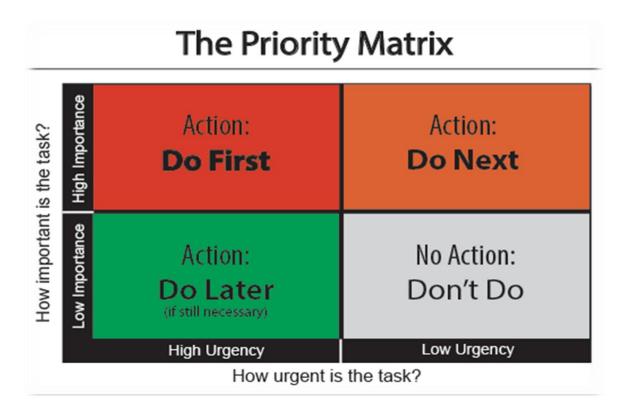
#### 10. Total Productive Maintenance (TPM)

- Regularly maintain equipment	Example: Implement TPM program (25%
- Reduce downtime	reduction in cycle time)
- Increase overall equipment effectiveness (OEE)	,

#### **Implementation Steps:**

- 1. Identify areas for improvement
- 2. Analyze current processes
- 3. Develop implementation plan
- 4. Train employees
- 5. Monitor and adjust
- 6. Continuously evaluate and improve

## TIME MANAGEMENT



	Urgent	Not Urgent
Important	I Important and Urgent	II Important, but Not Urgent
Not Important	III Urgent, but Not Important	IV Not Urgent and Not Important

Quadrant – I (Immediate Attention Required)

	Urgent	Not Urgent
Important	I Important and Urgent	II Important, but Not Urgent
Not Important	III Urgent, but Not Important	IV Not Urgent and Not Important

Quadrant – 2 (Requires Attention But not critical)

	Urgent	Not Urgent
Important	I Important and Urgent	II Important, but Not Urgent
Not Important	III Urgent, but Not Important	IV Not Urgent and Not Important

Quadrant – 3 (Nice to do)

	Urgent	Not Urgent
Important	I Important and Urgent	II Important, but Not Urgent
Not Important	III Urgent, but Not Important	IV Not Urgent and Not Important

Quadrant – 4 (These activities are Time eaters